University of California, Santa Cruz Hispanic-Serving Research Institution (HSRI) Integrated Logic Model October 2022 UCSC HSI Mission: Building Equity in Higher Education Opportunities and Attainments and Disrupting Institutional Barriers to Equity for Latinx, Low-Income, and All Students October 2022				
Inputs	Activities	Outputs	Short- and Intermediate-Term	Long-Term Outcomes
inputs	Theories of Change: Hurtado et al. (2012);	Equity	Outcomes	Student and Institutional Outcomes
	Dowd & Bensimon (2015); Herrera & Jain	Analysis	Equity Analysis	Equity Analysis
	(2013)		1	1
Resources	Math, Writing, and STEM Pathways	All	Grades and Passing Rates	Persistence/Retention
• U.S. Department of	Redesigned equity-focused courses	Activities	• Entry Level Writing Requirement,	• At major declaration milestones, including
Education, UC system and		• # attending	STEM gateway and upper-division	STEM
UCSC focus on equity	Holistic Advising and Support	• Who came?	courses	
research, policy, and	Holistic advising, financial literacy, STEM	Who was		4- and 6-year Graduation Rates
practice	success cohort programs, STEM skills sessions	missing?	Persistence Year to Year	Songo of Commun Delonging
 Latinx and low-income 	and tutoring, Supplemental Instruction		• # declaring STEM majors, UCSC	Sense of Campus Belonging
students increasingly		Disaggregated	GPA and STEM courses at/above 3.0	Tuonafon D. H.
represent CA	Sense of Campus Belonging	by race-ethnicity,		Transfer Pathways
demographics	• Family orientation and welcome programs,	first-generation,	Sense of Campus Belonging	<i>#</i> from partner community colleges,2- and 4-year graduation rates
• Engaged faculty, staff,	peer cohort programming	gender, and	Lower perceived prejudice	2- and 4-year graduation rates
administrators, students,		low-income	and social identity threat	Career Placement
and families	Transfer Pathways	(eligible for Equal		• Earnings, alumni placement
• UCSC advising and	• STEM transfer and summer transition	Opportunity	Transfer Pathways	- Earnings, arunnin pracement
support programs	programs, Cross-campus advising	Program - EOP)	• Transfers applying and enrolling	Graduate Enrollment and Degrees
Community college			from partner community colleges	• # Latinx undergraduates from UCSC and
partnersUndergraduate and	Career Pathways		Career Pathways	CSUMB enrolled in graduate school, Latinx
graduate research	• Internships, Career coaching, Research experiences, Careers in Creative Economy and		National Association of Colleges	and graduate students of color enrolled and
opportunities	STEM courses		and Employers (NACE) Career	
Academic departments	STEM courses		Competencies, # graduate school	completing graduate degrees at UCSC
Academic departments	Crue des etc. Standard De thereard		applications and research experiences,	Dismuting Institutional Damians to Equita
Needs and Challenges	Graduate Student Pathways		STEM identity	Disrupting Institutional Barriers to Equity • Hiring equity-minded faculty in gateway
Pandemic challenges	• Navigating Graduate School Application and		STERN Rechtry	STEM courses
Low-performing K-12	First-Year Experience courses; Doctoral		Graduate Student Pathways	• Staff and faculty sustaining holistic support
schools	Summer Bridge; VOCES Graduate Student		•Writing proficiency, financial and	Professional Development with Teaching
• Underprepared faculty,	Writing Center; Latinx Initiative for Future		food insecurity, career preparation	1 0
staff, and students	Teachers		······································	Assistants
Institutional barriers			Mentoring & Teaching Practices	• Teaching-Learning Communities
	Professional Development, Department and		• increase practitioners culturally	• Waiving fees for cross-enrollment of
	Practitioner Inquiry, and Equity Research		relevant strategies	community college students at UCSC
	and Evaluation			• Campus data dashboard and coaching for
			Presentations and Publications	equity analysis
			• Faculty, staff, and graduate and	Revised Academic Literacy Curriculum
			undergraduate students	

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